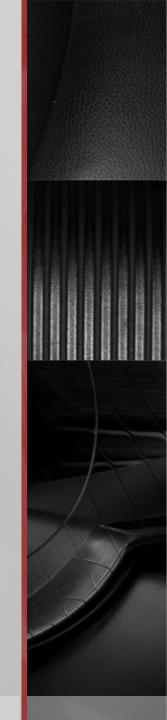
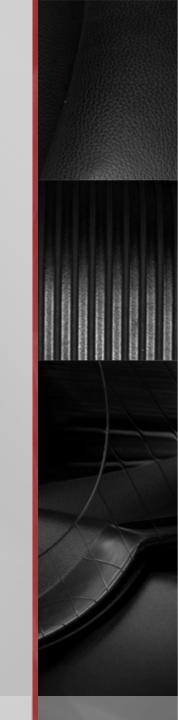
Real Estate Counsel, Inc.

Company Overview



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1. About Us

About Real Estate Counsel, Inc.

REC, Inc. is a real estate investment consulting firm and asset manager, based in Orange County, California.

Our three business areas include:

- Consulting & Advisory
- Real Estate Investments
- Asset Management

Our Company

Strong emphasis on relationship based services

Consulting & Advisory is our primary business line

Provide value-added services to:

- Small Family Offices
- Banking Institutions
- Wall Street Investors

Professional Experience

Deep professional real estate experience with:

- Acquisition Due Diligence & Feasibility
- Asset Capitalization
- Development Feasibility & Programming
- Loan Valuation
- Loan Resolution & Workout Strategy

Real world experience with large scale, mixed-use projects

Strategic Relationships



Basic Approach

Continually pursuing strategic Real Estate Investments

Consulting & Advisory practice is the heart of our firm

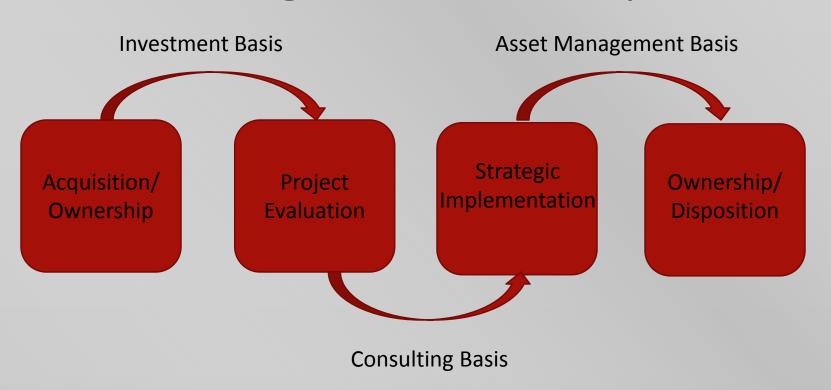
Both areas compliment each other

Forms a strong basis for our **Asset Management Services**

Basic Approach

Transaction Asset Loans & REO's **Initial Market Preliminary Management** Sources: Screening **Due Diligence** Meeting **Banks Brokers** Developers Hedge Funds **Contractors** Risk **Complete Private Equity** Mitigation **Contract Attorneys Due Diligence** Plan Market Pension Funds Research Firms REIT's Project **Advisory** Investment **Business Plan** Management Developers Committee **Board Firms Land Bankers** Closing

Long-Term Partnership



Corporate Viewpoint

Consulting advice enhanced from a variety of perspectives:

- Real Estate Acquisitions, Investments & Development
- Corporate Finance
- Investment Banking
- Equity/Debt Sponsorship
- Architecture & Engineering
- Urban Planning & Design
- Asset Management

Real Estate Focus

Bank Loan Portfolios

- Income Producing
- Non-Income Producing
- Land
- Performing
- Sub-Standard
- Non-Performing

Real Estate Asset Portfolios

- Bank REO's
- Finance Company
- Builder/Developer
- Public Company
- Income Producing
- Non-Income Producing

Areas of Expertise

Commercial Properties

- Retail
- Office
- Industrial
- Storage
- Hotel

Residential Properties

- Multi-Family Apartments
- Highrise Condominiums
- SFR Community Development
- SFR REO

Basic Approach

We distinguish ourselves with our clients by providing creative solutions to complex problems

Detailed financial analysis

- Acquisitions/development
- Financial feasibility
- Risk assessment
- Project structuring & execution

Supported by broad and deep real estate experience

Capital, Structure Underpinnings

Our emphasis focuses on project capitalization and deal structuring

The majority of investment risk mitigation, and ultimate performance, lies in these two elements

Proper capitalization and structuring allows flexibility in dealing with an uncertain future

We are committed to strategically planning for an unknown future



2. Consulting & Advisory

Overview

Outsourced Financial Analysis, Asset Management, and Value-Added Services

- Comprehensive Analysis
- Timely Solutions

Complete project feasibility assessment

Optimal Capitalization, Deal Structure, Asset Management packages

Past **Insightful Understanding** Industry Value-Added Experience Services Current Industry Anticipation of Issues Involvement Leveraging of Resources Analytical **Development of Consummate Strategy** Expertise

Benefits to Clients

Complex financial analysis and project feasibility assessments

ProForma
Development

Advanced Sensitivity Analysis Distribution /Investment Returns

Identify Funding Programs

- Economic Impact
- Rent Rolls
- Waterfalls
- Budgets
- Cash Flow

Scenarios

- Simulation
- RiskMitigation
- Optimize project

Cost Yield

- ROI, IRR, NPV
- Prefs
- Hurdles
- Waterfalls

- Public
- Private
- Traditional
- Structured
- Co-Invest
- Recourse

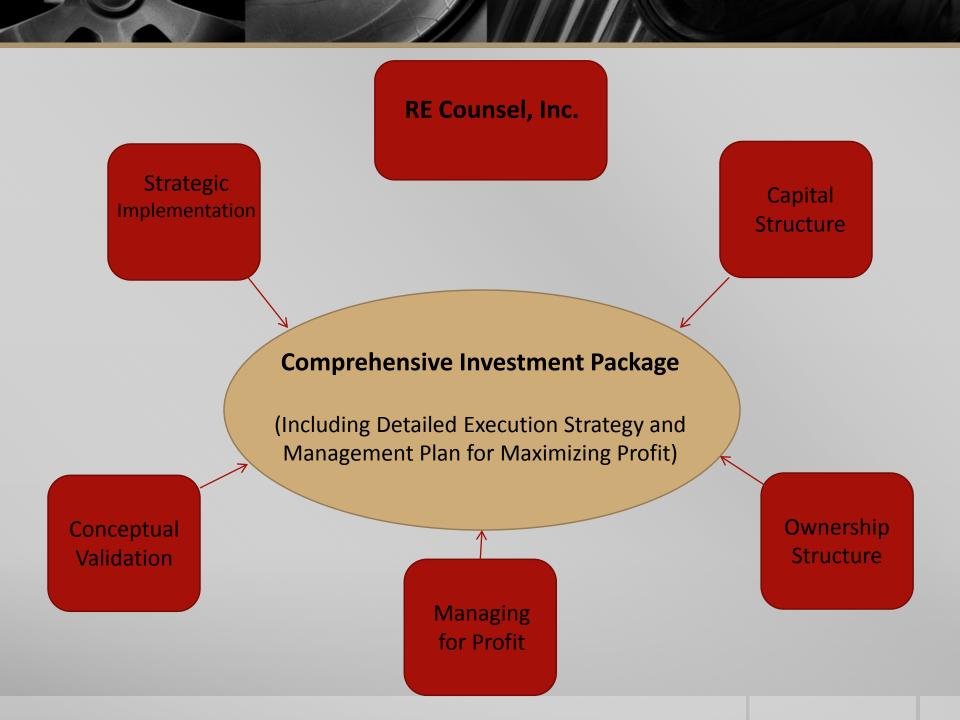
Benefits to Clients

We offer our clients alternative ways to finance/execute projects

We show our clients the long-term impact on profitability

We identify key investment risk mitigators

We identify ownership structures that optimize our clients interests





3. Real Estate Investments

Overview

Direct Acquisitions of residential and commercial properties

Co-Investments

Client referral services:

- Proprietary industry database
- Leverage existing relationships

Due Diligence Process

Physical Due Diligence:

Site Inspections

Loan File Review

Credit Underwriting

Comparable Analysis

Cash Flow Modeling

Development Due Diligence:

Construction Review

Cost Estimating

Insurance

Bonding

Development Cost

Modeling

Portfolio Valuation:

Cash Flow Modeling

Financing Alternatives

Asset Sale Analysis

Appraisal Review

Residential Investments

Single-Family Detached

Multi-Family Apartments

Condominiums

Distressed Assets and Sellers

Target Markets: Pacific Northwest, West, Southwest, Southeast, East, Northeast

Commercial Investments

Income producing

Non-Income producing

No Land

Incomplete Construction

Target Markets: Pacific Northwest, West, Southwest, Southeast, East, Northeast



4. Asset Management

Overview

- Services Include:
 - Loan Servicing;
 - Marketing & Leasing of Space;
 - Optimization of Building Operations and Expenses;
 - Marketing & Sale of Building to Third Party Investor
- Goal is to Maximize Asset Sale Price Based on Stabilized Operations and Property & Capital Markets in Equilibrium
- Staffed by Experienced Asset Managers Formerly Employed by Institutional Real Estate Investors

Operating Workflow



Conclusion

Real Estate Counsel, Inc.

www.RECounsel.net